## Groups led by CHCD:

## California:

- ABD Insurance & Financial Services
- Assembly, Senate and Executive Fellows programs
- CaliforniaKids (LA) Board of Directors
- California Pan-Ethnic Health Network, Board of Directors
- Community Health Alliance of Humboldt-Del Norte
- CSUS Graduate Medical Social Worker Class
- Department of Managed Health Care Staff
- Fresno Healthy Communities Access Partners
- Leadership Sacramento of the Chamber of Commerce
- Managed Risk Medical Insurance Board and Staff
- San Mateo County's Health Care Model Workgroup
- Sierra College Faculty
- Sutter Health Sacramento regional Board of Directors
- UCSF Medical Residents
- Woodland Healthcare Board of Directors

## Other states and national:

- American Leadership Forum, Houston, Texas
- Blue Cross Blue Shield, Arizona
- Department of Insurance, Baton Rouge, Louisiana
- Department of Insurance, Columbus, Ohio
- Department of Insurance, Helena, Montana
- Department of Insurance, Oklahoma City, Oklahoma
- Robert Wood Johnson Foundation Policy Fellows
- Social Security Advisory Board
- Society of Actuaries conferences (Boston, Los Angeles, Toronto)
- State Coverage Initiatives Program, workshop for state officials
- University of Wisconsin