# Economic evaluation: From "Does it work?" to "Is it worth it?" 

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# What is economic evaluation? (part 1) 

THE ART OF "SMART SHOPPING": WHAT YOU GET AND WHAT IT COSTS

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Is the new thing worth it?


- kffricy s. Hath phid

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## Economic evaluations



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## The Importance of Outcome (○)

- CBA - Many Outcomes (O) in \$
- CUA
- Two Os (Q\&q) in one QALY
- CEA
- One O in whatever
- CMA
- Zero Os (NO OUTCOMES!)
!!!! The decision about how to treat outcome determines the type of economic evaluation
- Effect data determines the technique:

|  | Technique | Costs | Effect(s) |
| :---: | :---: | :---: | :---: |
| Cost | Minimization Analysis | \$ | 0 (equivalent) |
| Cost | Effectiveness Analysis | \$ | I outcome not in \$ |
| Cost | Utility Analysis | \$ | 2 outcomes: quality and length of life |
| Cost | Benefit Analysis | \$ | many outcomes in \$ |

## COST-MINIMIZATION: SCREENING

The Use of Registered Nurses to Perform Flexible Sigmoidoscopy Procedures in Ontario

ONLINE EXCLUSIVE

The Use of Registered Nurses to Perform Flexible Sigmoidoscopy Procedures in Ontario: A Cost Minimization Analysis

Sigmoïdoscopie flexible effectuée par les infirmières autorisées en Ontario : analyse de minimisation des coûts

Abstract
Rationale: Rates of colorectal cancer (CRC) are on the rise in Canada. Flexible sigmoidoscopy (FS) is an initial screening test for CRC primarily used in adults aged 50 years and older at average risk for the disease. Physicians and registered nurses have been shown to have the same effectiveness in performing a FS procedure. This paper presents an analysis of the use of registered nurses (RN) compared to physicians in Ontario to assess costs to the healthcare system. Objectives: To evaluate whether FS performed by RNs is a less costly alternative to increase access to CRC screening capacity in Ontario.
Methodology: A cost minimization analysis was conducted from a health system perspective. Discussion: RN-performed FS is a viable alternative for increasing CRC screening capacity in Ontario. Remuneration schedules for on-call physicians must be taken into consideration if policies are developed for the implementation of RN screening procedures.
Results: The findings suggest that the use of RNs may be cost saving compared to physicianperformed FS procedures, depending on physician remuneration.

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CEA WITH QUALITY OF LIFE (CUA)

Cost-effectiveness of a health-social partnership transitional program for post-discharge medical patients
Frances Kam Yuet Wong ${ }^{17}$, June Chaut, Ching So ${ }^{27}$, Stankey Ku fu Tam ${ }^{37}$ and Sarah McChee ${ }^{27}$


# What is economic evaluation? (part 2) 

THE ECONOMICS PART



Econ can help!

- Cost-effectiveness analysis (CEA) is a type of economic evaluation.
- Economic evaluation is a part of health economics.
- Health economics is a field of economics.


## WHAT IS ECONOMIC EVALUATION?

- "Methods such as 'what we did last time,' 'gut feelings,' and even 'educated guesses' are not always better than organized consideration of the factors involved in a decision to commit resources to one use instead of another."

Drummond MF, O'Brien BJ, Torrance GW, Stoddart GL. Methods for the economic evaluation of health care programmes. 2nd ed. Oxford: Oxford University Press; 1997.

■ "Methods such as 'what we did last time,' 'gut feelings,' and even 'educated guesses' are not always better than organized consideration of the factors involved in a decision to commit resources to one use instead of another."

## WHAT MAKES IT "ECONOMIC EVALUATION"?

- organized consideration of the factors involved in a decision to commit resource to one use instead of another."

Economic (1 use)
Evaluation (organized)

ECONOMICS = SCARCITY AND TRADEOFFS

-) Jeffry S Hoch, PhD
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## EVALUATION: DECISIONS, DATA, RESULTS

organized consideration of the factors involved in a decision
to commit resources to one use instead of another."


## Economic evaluation $\neq$

Menu without prices nor prices with no menu


## Why do economic evaluation?

IT INFORMS DECISIONS WHEN YOU WANT TO SPEND WISELY

## WHY DO ECONOMIC EVALUATION?

- "That's nice, but how much does it cost?
" "Why should we pay more for this?"
- "Are there better ways to spend our resources?"



## GO FOR WHICH DOT?

# IF RESOURCES WERE SCARCE: 

 GO FOR WHICH DOT?

Patient outcome

## WHO DOES ECONOMIC EVALUATION?

- Typically, it is done
- in multi-disciplinary teams
by more than one group
FEED が FISH 25


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# Why do economic evaluation (again)? 

RESULTS CAN VARY DEPENDING ON WHO DOES THE STUDY

## WHO DOES ECONOMIC EVALUATION?

- Typically, it is done
in multi-disciplinary teams


## by more than one group

- Example where the groups with different financial incentives reach different conclusions
- $\$ 10,000$ vs. $\$ 100,000$


Āssessment groups' estimates $\left(\log _{10}\right)$

## There may be more there than you thought



# Who uses economic evaluation results? 

## DECISION MAKERS CAN USE THE RESULTS TO MAKE SURE THEY ARE SPENDING EFFICIENTLY

- Used all over the world, e.g.,
- Center for Drug Evaluation (Taiwan)
- The National Institute for Health and Care Excellence (UK)
- Pan Canadian Oncology Drug Review (Canada)
- Committee to Evaluate Drugs (Ontario, Canada)
- Why?
- Yields more than evidence-based decisions, it increases accountability for \$ spent
- More than does it work or will it work? Is it a good use of \$?


## BOTTOM LINE

Economic evaluation is sometimes required and always good for clarifying value CEA is the most common type of economic evaluation (1 outcome)

# When can you do cost-effectiveness analysis? 

BEFORE, DURING OR AFTER THE TREATMENT IS FUNDED

- Economic evaluation can be done before or after a new treatment or intervention is in common use.
- E.g.,
- RCT of a new treatment shows it is effective, but is it cost-effective?
- Clinicians use a new treatment in a way or on a different patient population from how it was originally studied.
- Is this a good use of resources?
- MRI for backache, PSA for women, cancer drug for 80+ year old patients, etc.
- One studies either
- real patients over a hypothetically useful amount of time
- Or
- hypothetical patients over a real useful amount of time
- Comparing at least two alternatives with respect to their differences in costs and outcomes.


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## HOW DOWE GET ECONOMIC EVIDENCE?

- Two main options
- Organic
- Analyze your own
- Synthetic
- make some with what's around



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# Using costeffectiveness 

 analysis in the real world?KEEPING IN MIND WHAT'S IMPORTANT


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## WHERE ARE WE?

## CEA tells you a tradeoff located in one of 4 areas

## 4 potential outcomes




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## 4 potential outcomes



4 Quadrants, 3 Findings, 2 Items of interest, 1 Thing
© ) Jeffrey Hoch, PhD

## 4 potential outcomes



## 4 potential outcomes



## 4 potential outcomes





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## 2 ITEMS OF INTEREST: 1) ESTIMATE \& 2) UNCERTAINTY

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## USING 2 ITEMS OF INTEREST: <br> I) ESTIMATE \& 2) UNCERTAINTY

ESTIMATE

- How much extra cost?
- How much extra effect?
- How much extra cost per extra effect?
- How much more extra benefit than extra cost?

UNCERTAINTY

- What other values are possible?
- What is the $95 \% \mathrm{CI}$ ?
$\$ 75,000$ extra cost and 6 more months of life
$\$ 75,000 / 0.5$ years $=\$ 150,000$ per year of life


## From Effectiveness to Cost-Effectiveness Analysis (CEA)



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## From Effectiveness to Cost-Effectiveness Analysis (CEA)




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## WHAT IS BEING CONSIDERED?

"Given the available evidence on comparative effectiveness and incremental cost-effectiveness, and considering other benefits, disadvã ${ }^{(1)}$ ntages, and contextual ${ }^{3}$ considerations, what is the long-term value for money of treatment with acupuncture and usual care versus usual care alone for patients with chronic low back pain?

```
Low: 1 votes 
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CALIFORNIA TECHNOLOGY
ASSESSMENT FORUM

# How to do economic evaluation "right"? 

THERE IS HELP

## GUIDANCE DOCUMENTS：CHEERSTO HAVING I I PUBS！

Vintage 2013 GUIDELINE Open Access
Consolidated Health Economic Evaluation Reporting Standards（CHEERS）statement
Don Husereau ${ }^{123,15^{*}}$ ，Michael Drummond ${ }^{4}$ ，Stavros Petrou ${ }^{5}$ ，Chris Carswell ${ }^{6}$ ，David Moher ${ }^{7}$ ，Dan Greenberg ${ }^{8,9}$ ， Federico Augustovski ${ }^{10,17}$ ，Andew H Briggs ${ }^{22}$ ，Josephine Mauskopf ${ }^{13}$ ，Elizabeth Loder ${ }^{14,16}$ and on behalf of the CHEERS Task Force

## Abstract

Economic evaluations of health interventions pose a particular challenge for reporting．There is also a need to consolidate and update existing guidelines and promote their use in a user friendly manner．The Consolidated Health Economic Evaluation Reporting Standards（CHEERS）statement is an attempt to consolidate and update previous of for the CHEER statement are researhers reporting economic evaluations and the editors and peer The need for new reporting guidance was identified by a survey of medical editors．A list of possible items base
reviewers assern ther on a systematic review was created．A two round，modified Delphi panel consisting of representatives from academia，tinical practice，industry，government，and the editorial community was conducted．Out of 44 candidate
items， 24 items and accompanying recommendations were developed．The recommendations are contained in a items， 24 teems and accompanying recommendations wele developed．The recommendations are contained in a the ISPOR Health Economic Evaluations Pubication Guidelines Task Force website（www．ispor．org／TaskForces／ EconomicPubGuidelines．asp）．
We hope CHEERS will lead to better reporting，and ultimately，better heath decisions．To facilitate dissemination and uptake，the ChIERs statement is being co－pubished across 1 heath economics and medical Journals We encourage other journals and groups，to endorse CHEERS．The author team plans to review the checklist for an
update in five years．
http：／／tinyurl．com／y9oud52s

Vintage 1996

| Editors＇short checklist and partial evaluation checklist |  |  |  |
| :---: | :---: | :---: | :---: |
| Item | Yes | No | Not clear |
| Short checklist <br> （I）Is the research question stated？ <br> （2）Are the source（s）of effectiveness estimates used clearly stated？ <br> （3）Are the primary outcome measure（s）clearly stated？ <br> （4）Are the methods for the estimation of quantities and unit costs described？ | $\begin{aligned} & \text { 号 } \\ & \text { 吅 } \end{aligned}$ | $\begin{aligned} & \text { 品 } \\ & \text { R } \end{aligned}$ | $\begin{aligned} & \text { 员 } \\ & 0 \end{aligned}$ |
| Partial evaluation checklist <br> （I）is the question important？ <br> （2）Is the economic importance of the question stated？ <br> （3）Is the topic of interest to the $B M J$ ？ <br> （4）Is there enough economic detail to allow peer review？ <br> （5）If the economic content is sound would we want to publish it？ <br> （6）Is there a reasonable chance that the economic content is sound？ |  | $\begin{aligned} & \square \\ & \square \\ & \square \\ & \square \\ & \square \end{aligned}$ |  |

Guidelines for authors and peer reviewers of economic submissions to the $B M J$

M F Drummond，T O Jefferson on behalf of the BMf Economic Evaluation Working Party
http：／／tinyurl．com／ybex9fp5

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## TWO CHECKLISTS

| Section／tiem | $\begin{aligned} & \text { Item } \\ & \text { No } \end{aligned}$ | Recommendation | Reported on page No ／line N |
| :---: | :---: | :---: | :---: |
| Title and abstract |  |  |  |
| tole | 1 | Identify the study as an economic evaluaton or use more specific terms such as cost－effectveness andysis＂，and describe the interventions compared． |  |
| Abstrat | 2 | Provide a structured summary of objectives，perspective setting methods including study design and inputs），results（including base case and uncertainty analysel，and conciusiona |  |
| Introduction |  |  |  |
| Bachrourd and objectives | 3 | Provide an explicit stemert of the brasder contert for the sudy． |  |
|  |  | Present the study quetion and it eleiarce for heath poicy or practice dections． |  |
| Methods |  |  |  |
| Tagge popultion and subgroups | 4 | Descrbe charactenitics of the base case population and subgroups analysed， nducing why trey were chosen． |  |
| Setting and bation | 5 | Stote relevant aspects of the sstem（s）in which the decision（j）need（\＄）to be made |  |
| Study perspetive | 6 | Describe the perspective of the study and reste this to the costs teing evalutat． |  |
| Comparats | 7 | Describe the inteventions or slaleges being compaded and state why they were chosen． |  |
| Time horizon | 8 | State the time horizonis）over which costs and consequences are being evaluated and say why appropisite |  |
| Dscount ate | 9 | Report the choice of discount ate（s）used for costs and outiomes and say why appropritite |  |
| Choice of heath oitcomes | 10 | Describe what outcomes were used as the measure（s）of benefit in the evaluation and their relevance for the type of anaysis performed． |  |
| Measuremert of efetiveness | 111 | Singles study－based etinaars．Describe fully the desgn features of the single effectiveness sudy fectveness datio． |  |
|  | 116 | Syythesisbased etsimatres：Describe fully the methods used for idenififcation of induded studies and synhesis of clinical ffectivenes dita． |  |
| Measuremert and valuation of preference based outcomes | 12 | f appicable，describe the population and mettods ssed to elict preferences for outcones． |  |
| Etimating resources and coss | 130 |  |  |

## TEST QUESTIONS




## Estimate or Uncertainty?

Table 2 Incremental cost effectiveness of a genetic test for the apolipoprotein $\varepsilon 4$ allele in combination with preventive donepezil treatment in patients with amnestic mild cognitive impairment

| Strategy | Cost (Can\$) | QALYs | $\Delta$ Can $\$ / \Delta$ QALYs |
| :--- | :---: | :--- | :--- |
| Targeted therapy | 132,105 | 4.980 | - |
| Standard of care | 131,090 | 4.953 | - |
| Difference | 1,015 | 0.027 | 38,016 |

Can\$ 2009 Canadian dollars, QALYs quality-adjusted life-years

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## FINAL EXERCISE

- Example: Cost-effectiveness of epoetin-alpha (EPO) to augment preoperative autologous blood donation (PAD) in elective surgery
- Concerns:
- Allogeneic (someone else's) blood might have disease
- Autologous (your own) blood is costly to get, and so is EPO


## FEEDING DATA TO A MODEL

## COST EFFECTIVENESS RESULTS

Intervention Life Years Cost Average Cost per life year

$$
\text { EPO + PAD } \quad 13.037731 \quad 2903 \quad \$ 222.66 \text { per life }
$$

Is EPO cost-effective?




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## AS HEALTHCARE BECOMES MORE EXPENSIVE...

There will be more focus on "value" (i.e., cost and effectiveness of new treatments). Cost-effectiveness analysis (CEA) is a tool used throughout the world to help inform policy. The questions you ask when "smart shopping" are the same ones users of CEA should ask





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